## LEADING THE CHARGE FOR BATTERY STEWARDSHIP





## Call2Recycle Board Members and Officers (at close of 2015)

Call2Recycle, Inc.
Board Members

Andrew J. Sirjord (Chairman)

Panasonic Corporation

Linda Biagioni (Retired)

Stanley Black & Decker, Inc.

**Marcus Boolish** 

Energizer Battery Manufacturing, Inc.

John Bradford

Interface Americas

**James Bremner** 

Varta Microbattery, Inc.

**Roger Dower** 

The Johnson Foundation

**Daniel Hutter** 

Spectrum Brands

John Matthews

Matthews Strategic Services, LLC

**Charlie Monahan** 

Panasonic Corporation

**Doug Smith** 

Sony Electronics, Inc.

**Chip Wildes** 

Saft America

Call2Recycle Canada, Inc. Board Members

Norman Clubb (Chair)

**Gordon Gow** 

Gordon W. Gow & Associates

Jeff Haltrecht

Spectrum Brands

**Bill Ivany** 

Marsham International

**Nathalie St-Pierre** 

Retail Council of Canada

**Carl Smith** 

Call2Recycle, Inc.

**Call2Recycle Officers** 

**Carl Smith** 

CEO & President

**Greg Broe** 

Vice President, Finance &

Administration

Linda Gabor

Vice President, Marketing &

**Customer Service** 

Leo Raudys

Vice President, Program

Development

Joe Zenobio

Executive Director, Canada



Call2Recycle, Inc.

## **DELIVERING RESPONSIVENESS**



For the past two plus decades we have successfully increased our collections. For 2015, we reported our 19th straight increase in collection volume for a record 12.6 million lbs. (5.7 million kgs.), a 5% increase over 2014. This breaks down to 7.1 million lbs. (3.2 million kgs.) collected in the U.S. and 5.5 million (2.5 million kgs.) in Canada. Heightened consumer awareness and the strong participation of retailers and municipalities in key states and provinces were keys to this growth.

We also saw progress in the two metrics that we use to measure our program's accessibility. Currently, 87% of people in North America live within a 10 mile (15 km) radius of a publicly accessible Call2Recycle drop-off site. In Canada, this number is even higher at 91%. This metric tells us how convenient it is for consumers to recycle through Call2Recycle's collection network — we strive to approach 95%. Battery collections from public facing collection sites increased by 4% in 2015, with strong gains coming from recycling centers, libraries, and retail stores.

Our progress is satisfying, but not necessarily a good barometer for future success. Particularly in the U.S., collections have plateaued where a one-size-fits-all-program can no longer be relied on to drive results. To have a significant impact on what we divert, we have to design unique program options that fundamentally change consumer behavior at the local level.

This customized approach showed initial success throughout 2015. In response to Vermont's mandated recycling law (effective on January 1, 2016), we added a single-use battery recycling program to our repertoire. On the municipal front, we expanded our GreenVantage program to assist cities, towns and counties with the labor costs associated with battery recycling programs.

We also sought innovative ways to improve the efficiency of our operations. We introduced GreenTrax, an online portal that allows our stewards to securely and easily manage their battery recycling program. We launched a year-long process to expand our sorter/processor network to handle our steadily expanding collection volumes and expect to announce the new service providers in 2016.

As we enter the third year of our third decade, we see many more new opportunities presenting themselves. We will pursue those that fit into our vision of being the premier product stewardship organization in North America, protecting and preserving the environment through responsible end-of-life management. Our charter is to both apply our expertise to increasing battery collections and extending into new markets.

At the end of every year I look back and ask what lessons we learned during the previous year. What did 2015 teach us? Both responsiveness and patience. We've become more sophisticated and highly efficient in delivering targeted and tailored solutions. But when responding to the new challenges faced by our industry we must do so with a mindful approach, being aware of the tactics employed so that we can continue to be responsible on behalf of our stewards.

Cal E. Saint

Carl E. Smith, LEED® AP CEO / President, Call2Recycle, Inc.

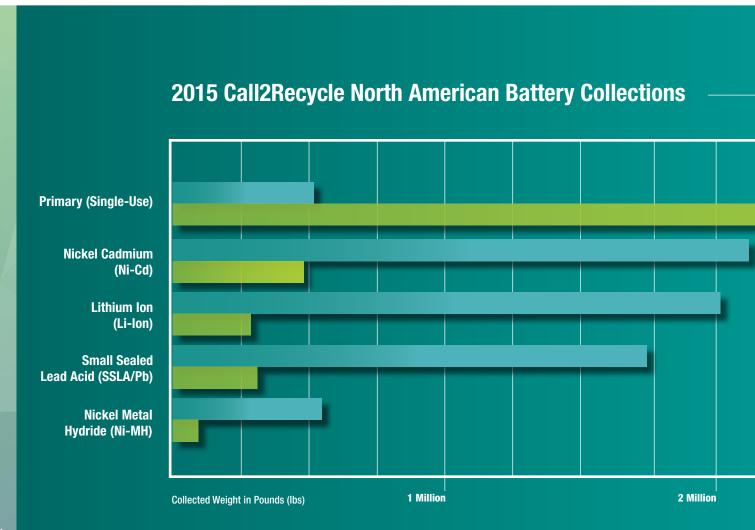
## Our Mission

On behalf of corporate stewards, we optimize collection, share our experience and expertise, and responsibly manage end-of-life of batteries and other material.

# RECORD-BREAKING COLLECTIONS: 19 YEARS OF CONTINUOUS GROWTH

Call2Recycle, Inc. reported its 19th straight year-on-year increase in collection volumes for 2015. Battery collections totaled a record 12.6 million lbs. (5.7 million kgs.), up by 5% over 2014. The record-breaking growth is primarily attributed to enhanced consumer awareness and the presence of close to 30,000 public collection locations across North America. Since 1996, Call2Recycle has recycled more than 115 million lbs. (52 million kgs.) of both rechargeable and primary use batteries in North America.

Not surprisingly, states and provinces with strong participation and commitment from retailers and municipalities experienced the best collection results. The U.S.

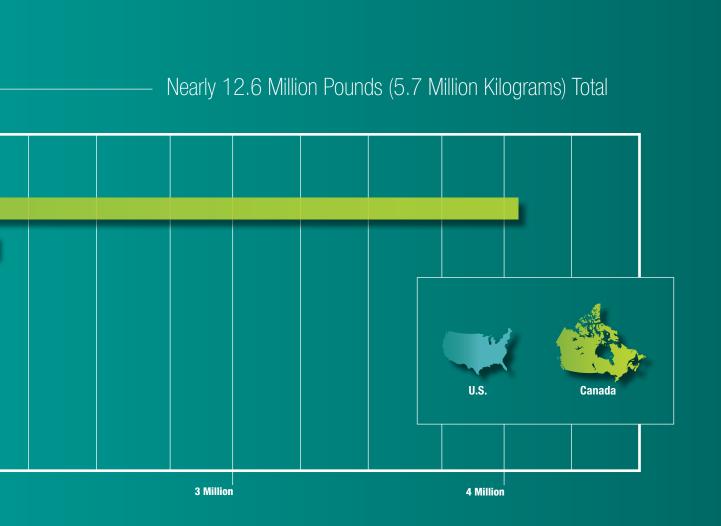


led collection results, with 7.1 million lbs. (3.2 million kgs.) of batteries collected in 2015. The Great Lake states recorded the highest year-over-year growth of 12%, followed by the Mountain region at 11%. For the fifth consecutive year, California reported collections of more than 1 million lbs. (453,592 kgs.).

Canada achieved record collections of nearly 5.5 million lbs. (2.5 million kgs.), building on a strong commitment from provincial governments, cities and retailers. With 1.4 million lbs. (630,000 million kgs.) collected, British Columbia reported a massive 36% jump in collections from the previous year.

We cannot overstate the importance of inspiring consumers across North America to recycle their batteries. This is the only way we can continually increase collections, divert more batteries from the waste stream and generate byproducts that can be used to manufacture new batteries and other products.









# EXPANDING OUR PROCESSING NETWORK AS COLLECTIONS INCREASE

As collections and markets grow, Call2Recycle faces an even bigger challenge—securing enough sorters and processors to cost effectively handle the increased volume. Vendors must demonstrate a commitment to the proper handling and recycling of batteries and to using the most advanced recycling technologies available. They must also follow the protocols outlined by the Responsible Recycling (R2) and Basel Action Network (BAN), international standards for environmental safety and responsibility.

The selection criteria for a service provider is based on the company's environmental results, safety and compliance record, as well as risk, customer service, cost and other factors. Over the year, we engaged independent advisors to ensure transparency and fairness through a formal request-for-proposal process. After an extensive evaluation process, Call2Recycle enlisted the help of six service providers in North America and abroad.

As a result, Call2Recycle's processing capabilities have been expanded to meet expected growth in volumes through the next decade. Call2Recycle works with sorters and processors to reduce the overall impact of their operations on the environment, including securing transporters compliant in the safe handling and movement of batteries.



Our innovative box-in-a-box program reduces transportion footprint and costs.

### THINKING INSIDE AND OUTSIDE THE BOX

In addition to minimizing the environmental impact of used batteries, we are always looking for ways to decrease the environmental footprint of the collection process—from box to processor. This year we can report two new significant changes that reduced our carbon footprint and improved efficiency. First, we launched a box-in-a-box program where we ship two boxes (nested within each other) instead of two boxes side by side to our collection sites. Not only does the program allow two boxes to be stored in less space, but it also reduces our transportation footprint and costs.

The second change is the approval of the U.S. Department of Transportation (USDOT) Call2Recycle special permit. The permit lifts some of the previous restrictions on rechargeable and alkaline battery shipments, ensuring they are fully compliant with new lithium regulations while making it easier for collection sites to prepare shipments.

# VERMONT'S NEW SINGLE-USE BATTERY RECYCLING PROGRAM

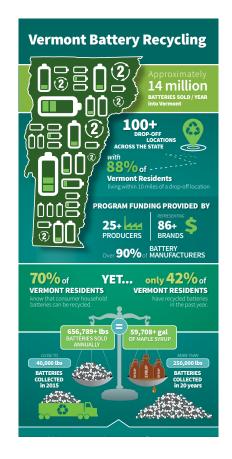
The state of Vermont set a significant milestone in U.S. recycling history by becoming the first state to mandate a primary (single-use) battery recycling program funded by manufacturers, effective Jan. 1, 2016. Call2Recycle has been approved as the first product stewardship program for batteries in the state and is collecting batteries on behalf of 27 battery manufacturers that sell products in the state. This primary battery recycling program complements the rechargeable battery program Call2Recycle has been operating in the state for more than 20 years. Under the program, residents will be able to drop both used rechargeable and primary batteries at one of nearly 100 Call2Recycle drop-off sites without pre-sorting their household batteries. Currently, 93% of Vermont residents live within 10 miles of a drop-off collection site.

# STEWARDS LIST MATURES TO REFLECT THE CHANGING INDUSTRY LANDSCAPE

One of Call2Recycle's primary stakeholders is its industry stewards, leading battery and electronics companies that manufacture, market and distribute batteries or products containing batteries in the U.S. and Canada. The Call2Recycle program helps stewards meet regulatory requirements and support corporate sustainability goals. Their financial support enables us to recycle batteries at no cost to consumers and businesses.

Over the year Call2Recycle's position with regards to free-riders became more vocal with stories that specifically spoke to the free-riders. As the use of rechargeable batteries in mobile and electronic devices and cordless power tools proliferates, the number of companies representing this industry has skyrocketed.

During the past few years, we have made a concerted effort to ensure that Call2Recycle industry stewards reflect the entire industry, whether the company distributes thousands or millions of batteries to the marketplace. Following our concerted efforts to pursue organizations from the public and private sectors, we were able to secure the participation of 28 new stewards.



Call2Recycle was approved as the first product stewardship program in Vermont for recycling of primary (single-use) batteries following first-in-nation legislation.



Engaging local communities results in 51% more batteries collected in less than month than the entire previous year.



# LIBRARIES GALVANIZE LOCAL PATRONS TO RECYCLE

To increase collections, we rely heavily on outreach programs to inform and educate consumers. The most successful campaigns are customized to the culture and attitude of the local community. One such program is our library campaign. Local library systems in both Winnipeg, Manitoba, and Austin, Texas, were engaged in separate competitions to collect batteries for recycling through their local branches. Thanks to the enthusiastic response of library patrons, an astonishing combined 10,200 lbs. (4,627 kgs.) of batteries were collected.

The Winnipeg Public Library's awareness campaign encouraged local residents to drop off their batteries and cellphones at one of its 19 local branches during October's Waste Reduction Week. The branch with the most collections was named the Winnipeg Waste Ace and received a \$1,500 community grant. Approximately 1,500 miles due south, in the city of Austin, the Austin Public Library, Austin Resource Recovery and Call2Recycle partnered to launch the 2015 Austin Recharge Challenge. In just one month, residents recycled 51% more batteries than during the entire previous year. Austin consistently ranks as one of the top U.S. municipalities for battery recycling.





# NEW MEMBERS ELECTED TO BOARD OF DIRECTORS

In 2015, we added two new members to our U.S. board of directors and one to our Canadian board. Marcus K. Boolish, director of regulatory and government affairs at Energizer, and Daniel Hutter, division vice president, Global Sustainability for Spectrum Brands, parent company of Rayovac, joined the board to help guide Call2Recycle in its third decade of operations.

In July, Norman Clubb was appointed chairperson of the Call2Recycle Canada board of directors after two years as a member. Clubb was most recently executive vice president and chief financial officer of Diversey Holdings Inc.

We also want to acknowledge Linda H. Biagioni, formerly with Stanley Black & Decker, for her long-time service to the Call2Recycle board. In her five years as an outside director, Linda's extensive product experience and knowledge of international battery issues were valuable in setting our roadmap to the future. We thank her for her deep commitment to Call2Recycle's success.

Marcus K. Boolish



Daniel Hutter



Norman Clubb



# PROTECTING AND PRESERVING THE ENVIRONMENT

After 22 years of operation, Call2Recycle has weathered its share of challenges and achievements. Our track record of 19 years of increasing collections reflects our ability to adjust our program to changing times.

However, our mission and vision will remain the same. We will continue to partner with retailers, municipalities and collection partners to develop innovative programs that increase the number of consumers choosing to recycle their batteries. We will look for new ways to optimize our collection process, minimize the effects of the recycling process on the environment and give our stakeholders confidence in the end-of-life management of batteries and other appropriate materials.



More than 2,000 kgs. of used batteries collected at Winnipeg Public Library branches during Call2Recycle's Waste Ace contest.



Call2Recycle Canada has experienced another exciting year as it continues to expand its presence throughout the country. In Canada, two additional jurisdictions, New Brunswick and Prince Edward Island, announced Call2Recycle as the provincially-recognized battery recycling program, adding to its status as the provincially-sanctioned program in Manitoba, Quebec and British Columbia. Additionally, the organization added almost 40 new Ontario municipalities to its collection network, and is the official battery recycling program of the Canadian federal government.

The support of our partners is key to guarantee that the important message of battery recycling can reach new and existing communities. One example of such partnerships is the success of Call2Recycle and Winnipeg Public Library, who have collaborated to raise consumer awareness at the local level, resulting in behavior change, with success measured not only by the volume of collections, but by the increase in local awareness of battery recycling.

A key component of Call2Recycle Canada's success lies in its ability to engage local communities in recycling during Waste Reduction Week, a national event that unites consumers, businesses and community agencies on reducing, reusing and recycling waste. During the third week of October 2015, Call2Recycle Canada sponsored 'Waste Ace' competitions in British Columbia, Quebec, Winnipeg and Prince Edward Island to spotlight battery recycling. Residents were invited to recycle their batteries to win prizes and the title of 'Waste Ace.' The goal of the campaign was to inspire more Canadians to embrace battery recycling as part of their regular routine.





#### **NEW BRUNSWICK**

Recycling of primary and rechargeable household batteries.

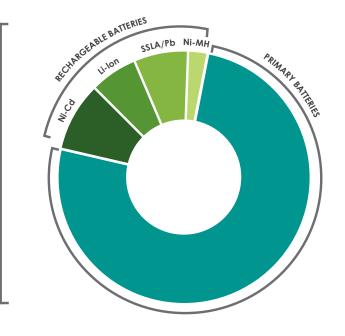
Other customized campaigns include 2015 Daylight Saving Time and Holiday promotions with RONA, a leading national retailer, which resulted in collections of more than 22,000 lbs. (10,000 kgs.) during the campaign period; a Back to School program with Staples, EcoKids campaigns with Earth Day Canada; and promotional partnerships with environmental and community groups such as Earth Rangers, BC Ambassadors, Science World/BC Green Games and Jour de la Terre.

DEWALT® (a Stanley Black & Decker brand) and Call2Recycle partnered to run a National Rechargeable Battery Trade-In Event. The Milcreek branch motivated the residents of Mississauga, Ontario, to collect almost 6,600 lbs. (3,000 kgs.) of batteries to win the challenge. National collections from the drive have totaled almost 33,000 lbs. (15,000 kgs.).



ENGAGING local communities

Total 2015
Canadian Battery
Collections:
2,500,000 kgs.





**Daylight Saving 2015** 



#### PRINCE EDWARD ISLAND

Successful partnerships to leverage resources and raise awareness among consumers.

## 2015 Call2Recycle Industry Stewards

3M Commercial Solutions
Division

3M Personal Safety Division

Accell North America

Acco Brands Corporation

Ace Hardware Corporation

Acer America Corporation

Advanced Battery Systems, Inc.

Agilent Technologies

Allied International

Alltrade Tools LLC

Alpha Source, Inc.

Amax Inc.

Amazon

American Toppower Inc.

Anton/Bauer, Inc.

APC - Schneider Electric

Asus Computer International

Avex Electronics Corporation

Baccus Global

Barnesandnoble.com, LLC

Batteries Du Quebec, Inc.

**Battery Specialties** 

BatteryTender

**Bayco Products** 

Belkin International, Inc.

Best Buy

Best Buy Canada, Ltd.

BionX International

Bissell Homecare, Inc.

BlackBerry

**Bose Corporation** 

**Brother International Corp** 

**Bushnell Outdoors** 

BYD

Canac-Marquis Grenier LTEE.

Canadian Tire Corp.

Canon Canada, Inc.

Canon USA, Inc.

Casio America, Inc.

Cell-Con, Inc.

Chervon Ltd.

Cisco Systems, Inc.

Clean Republic

Corporate Express

Costco Wholesale Canada

Couche Tard

CTE Energy Co., Ltd.

Dantona/Ultralast

Delhaize America

Dell, Inc.

Dell Canada, Inc.

Digi-Key Corporation

**DLG Power Battery** 

Do It Best Corp.

Dollar General Corp.

Dollarama L.P.

Dorcy International, Inc

Duracell Canada Inc.

Duracell Distributing Inc.

Eaton Power Quality

Enerco Group, Inc.

Energizer Battery Manufacturing, Inc.

Energizer Canada Inc

Energy Sales Inc.

EnerSys

Epson America, Inc.

**Esselte Corporation** 

Evergreen (C.P.) USA, Inc.

**Excell Battery Company** 

EZsmart Gutter Cleaner, LLC

Familiprix Inc.

Family Dollar Stores of Vermont,

Inc

FDK

Fedco Electronics, Inc.

Ferno Washington, Inc.

Finish Thompson, Inc.

FujiFilm Holdings America Corp

Garmin International, Inc.

GE Healthcare Canada, Inc.

General Wireless Operations,

Inc.

**GETAC** 

Giant Tiger Stores Limited

Gibson Innovations USA, Inc.

GiiNii Tech Corporation

Global Technology Systems

Gold Peak Industries (NA), Inc.

Golden Cel Battery Co., Ltd.

GRACO, Inc. Minnesota

Grand-Pro

Greatbatch, Inc.

Great States / American Lawn

Mower

Green Smoke, Inc.

GS Battery (USA), Inc.

Harris Corporation

Hewlett Packard Enterprise

**High Tech Computer Corporation** 

Hilti, Inc.

Hitachi Power Tools

Hobbico, Inc.

**HoMedics** 

Honeywell International, Inc.

House of Batteries

HP, Inc.

Husqvarna Professional

Products, Inc.

IDX System Technology, Inc.

Illinois Tool Works

Indigo Books + Music, Inc.

Industrial Battery Services, Inc.

Ingersoll Rand

Inspired Energy, LLC

Intec Industries Co. Ltd.

Intermetro Industries Corporation

Interstate Batteries Recycling, LLC

Invacare Corporation

Invox Hardware, Ltd.

iRobot Corporation

iTech

ITO Co., Ltd.

Jiawei Technologies (USA) Ltd.

Jhejiang KAN Battery Co., Ltd.

JLG Industries, Inc.

John Deere

JVCKENWOOD USA

Corporation

Karcher North America

Keysight Technologies, Inc.

King of Fans, Inc.

Kwonnie Electrical Products, Ltd.

L'Image Home Products Inc.

LaSource Division Gestion

Quemar, Inc.

LawnMaster

Le Group Jean Coutu Inc.

Lego Systems, Inc.

Lenmar Battery Solutions

Lenovo

Lenovo Canada, Inc.

**LEXEL** 

LG Electronics
Loblaws, Inc.
Logitech, Inc.

Mag Instrument, Inc.

Makita Canada, Inc.

Makita USA Inc.
Mattel, Inc.

Maxell Corporation of America

McKesson Canada Corporation

McMahon Distributeur Pharmacentique, Inc.

Meritool, LLC

Metabo Corporation

Metro Richelieu, Inc.

Michaels Stores, Inc.

Microsoft

Miller Mfg Co.

Milwaukee Electronic Tool

Corporation

Motorola

MTD Products, Inc.

myCharge

National Battery

National Power Corporation

Neptune Technology Group, Inc.

Netgear

Nikon Canada, Inc

Nippon Primex, Inc.

Nobil

Novatel Wireless

**NYCL Company** 

Nylube Products Company, LLC

O2COOL, LLC

Olympus America, Inc.

OOMA

Oracle America, Inc.
Original Power, Inc.
Palladium Energy

Panasonic Canada, Inc.

Panasonic Corporation

Pantech

Pelican

Philips Consumer Lifestyle

Plantronics, Inc.

PLR IP Holdings, LLC

Polycom

Positec Tool Corporation

PowerMax USA

ProTeam-The Vacuum Co.

Quality One Wireless

Rapala VMC Corp.

Rapport, Inc.

Rayovac Corporation

Rhonda Battery

Richpower Industries, Inc.

**RIGID** 

RiteAid Corp.

RKI Instrument, Inc.

Robert Bosch Tool Corporation

Rona, Inc.

Royal Consumer Information

Products

RRC Power Solutions Inc.

Sail Plein Air Inc.

Samsung Electronics Co. Ltd.

SANYO Energy USA Corp.

Scosche Industries

Scotts Canada Ltd.

Sears Canada Inc.

Senco Brands, Inc.

Sensidyne LP

Sharp Electronics of

Canada, Ltd.

Shenzhen Jingkehui Electronic

Co, Ltd.

Shoppers Drug Mart Inc.

Sigma Corporation

Snap-on, Incorporated

Sobeys Quebec Inc.

Sony of Canada Ltd.

Sony Electronics, Inc.

Southern Telecom, Inc.

Southwick Technologies

Southwire Company

Spectrum Brands, Inc.

Sram

Stanley Black & Decker

Corporation

Staples Canada, Inc.

Star Micronics

Stihl Incorporated

Stihl Limited

StorTronics

Streamlight, Inc.

Summer Infant, Inc.

Surefire, LLC

**Tacony Corporation** 

Technical Power Systems, Inc.

Technotronic Industries, Co. Ltd.

Test Rite Products Corp

Texas Intruments Educ. Tech.

Inc.

The Coleman Company, Inc.

The Gillette Company

The Home Depot of Canada, Inc.

The Procter & Gamble Company

The Source (Bell) Electronics Inc.

TNR Technical Inc.

Toro

Toshiba America Information

Systems

Toys R Us - Delaware, Inc.

Toys R Us Canada Ltd.

Tractor Supply

Transcosmos America, Inc.

Traxxas

Trek Bicycle Corporation

True Value Company

TTEK Assemblies, Inc.

UAP. Inc.

Ultralife Corporation

Uniden America Corporation

Uniprix Inc.

Universal Power Group, Inc.

Varta Microbattery Inc

Venom Power

Vernier Software & Technology

Vibratex, Inc.

Vizio

VTech Telecommunications Ltd

Wacom Technology Corp

Wal-Mart Canada Corp.

Water Pik, Inc.

Wohler USA, Inc.

Zebra Technologies

Zippo Manufacturing Company

#### CALL2RECYCLE, INC., SUBSIDIARY AND AFFILIATE

Condensed 2015 and 2014 Consolidated and Combined Financial Statements

Condensed, Consolidated and Combined Statements of Financial Position Reported in U.S. Dollars

	2015						2014		
	(\$'000)						(\$'000)		
December 31,	Call2Recycle, Inc.		Call2Recycle						
	&	Subsidiary	Canada,	Inc.	Comb	ined	Combine	d	
ASSETS:									
Cash and cash equivalents	\$	704	\$	127	\$	831	\$ 9	12	
Receivables, no allowance deemed necessary		3,080		2,139		5,219	4,10	08	
Due from (to) affiliate		882		(882)		-		-	
Prepaid expense and other assets		440		4		444	5.5	56	
Long-term investments		22,865		-	2	2,865	23,6	12	
Net property and equipment		210		-		210	22	27	
Total assets	\$	28,181	1	,388	29	,569	\$ 29,41	15	
LIABILITIES and NET ASSETS									
Accounts payable and accrued expenses		1,387		1,185		2,572	1,7	52	
Unearned revenue		5,852		-		5,852	6,30	67	
Total liabilities		7,239		1,185		8,424	8,1	19	
Unrestricted net assets									
Undesignated		20,942		350	2	1,292	21,3	13	
Board designated		-		180		180	2	15	
Cumulative translation adjustment		-		(327)		(327)	(23	2)	
Total net assets		20,942		203	2	1,145	21,29	96	
Total liabilities and net assets	\$	28,181	1	,388	29	9,569	29,41	15	

#### INDEPENDENT AUDITORS' REPORT

**Board of Directors** 

Call2Recycle, Inc., Subsidiary and Affiliate

We have audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated and combined statement of financial position of the Call2Recycle, Inc., Subsidiary and Affiliate (non-profit organizations) as of December 31, 2015 and 2014, and the related consolidated and combined statements of activities, changes in net assets, and cash flows for the years then ended (not presented herein); and in our report dated May 13, 2016, we expressed an unqualified opinion on those consolidated and combined statements.

In our opinion, the information set forth in the accompanying condensed consolidated and combined financial statements is fairly stated, in all material respects, in relation to the consolidated and combined financial statements from which it has been derived.



May 13, 2016

Smith + Howard

**CALL2RECYCLE, INC., SUBSIDIARY AND AFFILIATE**Condensed 2015 and 2014 Consolidated and Combined Financial Statements

Condensed Consolidated and Combined Statements of Activities and Changes in Net Assets Reported in U.S. Dollars

(\$'000)  Call2Recycle, Inc. Call2Recycle	(\$'000) Combined
Call2Recycle, Inc. Call2Recycle	Combined
• • • • • • • • • • • • • • • • • • • •	Combined
Years ended December 31, & Subsidiary Canada, Inc. Combined	
OPERATING ACTIVITIES: Revenue	
Rechargable battery steward fees \$ 7,756 \$ 34 \$ 7,790	\$ 7,810
Primary battery steward fees 201 6,905 7,106	6,551
Recovered metals proceeds, net 741 206 947	1,831
Cell phone revenue         3,996         - 3,996	982
Total revenues \$ 12,694 7,145 19,839	17,174
Expenses:	
Program expenses	
Collection and recycling operations 7,231 4,720 11,951	11,826
Public education 2,264 764 3,028	1,991
Seal administration 279 - 279	242
Total program expenses 9,774 5,484 15,258	14,059
Management and general expenses 2,619 1,728 4,347	3,841
Total expenses \$ 12,393 7,212 19,605	17,900
Increase (decrease) in unrestricted net assets before non-operating activities	(700)
2 0 001 (07) 254	(726)
Non-operating activities:	
Intercompany fees         (183)         183         -           Investment Income         (254)         -         (254)	726
	120
Increase (decrease) in unrestricted net assets (136) 116 (20)	-
Unrestricted net assets, beginning of year 21,078 217 21,295	21,372
Translation adjustment - (130) (130)	(76)
Unrestricted net assets, end of year \$ 20,942 203 21,145	\$21,296

## Call2Recycle, Inc.

# 2015 ANNUAL REPORT

#### Corporate Headquarters

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#### Canadian Headquarters

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#### Québec Regional Office

9160 Boulevard Leduc Suite 410 Brossard, Québec J4Y 0E3 1-888-224-9764 www.appelarecycler.ca

#### Western Canada Regional Office

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Vancouver, British Columbia
V6Z 1N9
www.call2recycle.ca