2019 Annual Report

CELEBRATING 25 YEARS

Call2Recycle, Inc.



CALL2RECYCLE, INC. BOARD MEMBERS (at close of 2019)

Andrew J. Sirjord (Chairman)
Panasonic Industrial Devices Sales
Company of America

Richard Abramowitz

Duracell

Marcus Boolish
Energizer Battery Manufacturing, Inc.

John Bradford Interface Americas

James Bremner Varta Microbattery, Inc.

Roger Dower
The Johnson Foundation

John Matthews Matthews Strategic Services, LLC

Charlie Monahan
Panasonic Industrial Devices Sales
Company of America

Susan Repo MariaDB Corporation

Doug SmithSony Electronics, Inc.

Chip WildesSaft America, Inc.

25 YEARS OF LEADERSHIP THROUGH INNNOVATION

In 2019, Call2Recycle celebrated its 25th Anniversary and we couldn't be prouder of the work we've accomplished since our inception in 1994. And, while Call2Recycle had a great 2019 – lithium ion collections increased by more than 36% – collecting and recycling batteries is not enough. We fully embrace the notion of a "circular economy" where our resources and material are used as long as possible. The key materials in batteries – cobalt, zinc, nickel and lead – should be continuously used, refined and reused.

This has required us to rethink our role, looking beyond simply collection and recycling. We are much more attentive to the downstream of our recycling processes to ensure the output is optimized. We have also committed to increasing transparency in what happens to material we collect and process.

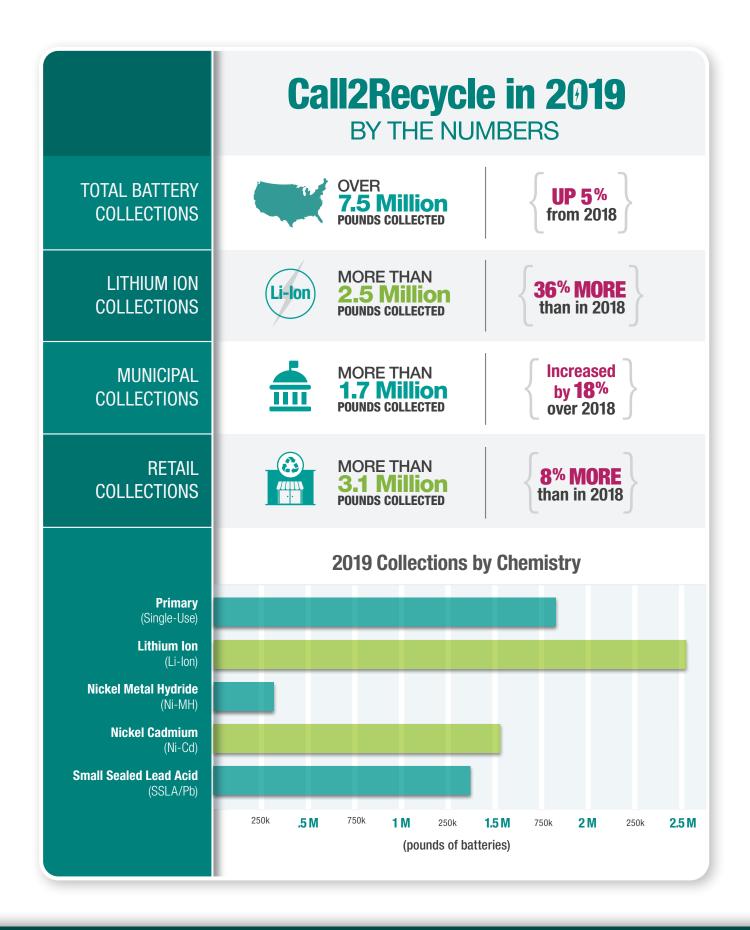
Call2Recycle's role in the marketplace also grew in 2019. Through our partnership with CellBlock FCS, we expanded our battery safety services to include solutions that not only help to prevent fires but can extinguish them when they happen. As batteries become increasingly integrated into products, we selectively began to take back and recycle such battery powered-products as e-scooters and e-bikes. We continue to innovate on how we can safely handle damaged and defective batteries. We also entered the arena of managing larger batteries used in such applications as data centers and solar arrays.

Our opportunities have blossomed as batteries have become increasingly pervasive. Yet our mission is unchanged – we seek to optimize our collection and recycling of batteries at end-of-life in order to conserve natural resources and expand a circular economy. As we look to 2020, this work is more important than ever.

Carl F. Smith

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CEO & President, Call2Recycle, Inc.



2019 CALL2RECYCLE INDUSTRY STEWARDS

3M Commercial Solutions Division

3M Construction Home &

Improvement

3M Personal Safety Division

A2Z Development Center Inc.

Ace Hardware Corporation

Acer America Corporation

Advance Stores Company, Inc.

Aero Design, Inc.

Allied International / Allied Tools

Alta Cycling Group, LLC

Amazon.com, Inc.

American Honda Motor Co., Inc.

American Toppower

APC America Inc. - Schneider Electric

Arlo Technologies, Inc.

Arris Group, Inc.

Asus Computer International, Inc.

Baccus Global LLC

Barnesandnoble.com, LLC

Bayco Products, Inc.

Best Buy Co., Inc.

Bissell Homecare, Inc.

Bose Corporation

Brother International Corporation

Canadian Tire Corporation, Ltd.

Canon Canada Inc.

Canon U.S.A., Inc.

Century Optronic Inc.

Chervon HK Limited

Chervon HK Limited / The Home

Depot

Chervon HK Limited / The Home

Depot Canada

Cisco Systems Inc.

Cleva North America, Inc.

Computer Technology Link

Corporation (DBA CTL)

Deere & Company (John Deere)

Delhaize America (Hannaford

Supermarkets)

Dell Canada Inc.

Dell Inc.

Deltran USA LLC

DLG (Shanghai) Electronic

Do it Best Corporation

Dollar General Corporation

Dorcy International

Duracell Canada Inc.

Duracell US Operations

Dynabook Americas, Inc.

Dynabook Canada, Inc.

Eaton Corporation

Echo Incorporated

Enerco Group Inc.

Energizer Battery Manufacturing, Inc.

Energizer Holdings, Inc.

Energizer Holdings, LLC

Energizer Power Systems

EnerSys Delaware Inc.

Epson America, Inc.

Evergreen (C.P.) USA Inc.

Family Dollar Stores of NY, Inc.

Fdk America, Inc.

FujiFilm Holdings America,

Corporation

Garmin International, Inc.

GE Healthcare Canada, Inc.

Gibson Innovations USA, Inc.

GiiNii Tech Corporation

Global Technology Systems, Inc.

Google, Inc.

GS Yuasa Energy Solutions, Inc.

Harbor Freight Tools USA, Inc.

HD Supply Holdings, Inc.

Hewlett Packard Enterprise

Hilti Canada Corporation

Hilti, Inc.

HoMedics USA, LLC

Honeywell International Inc.

HP Inc.

Huawei Device USA, Inc.

Husqvarna AB

IDX System Technology Inc.

Inspired Energy, LLC

Intermetro Industries Corporation

Interstate Batteries Inc.

Invacare Corporation

Invox Hardware Limited

iRobot Corporation

JC Technology Inc dba Ace

Computers

Jiawei Technologies (USA) Ltd.

JIN CO Ltd.

JLG Industries Inc.

JVCKENWOOD USA Corporation

KAN Battery Co., Ltd.

Karcher North America.

Keyence Corporation of America.

Koki Holdings America Ltd.

Koki Holdings Canada Co., Ltd.

Konica Minolta

Kwonnie Electrical Products Ltd.

L3Harris Technologies Inc.

Ledvance, LLC

LEGO Brand Retail. Inc.

Lenovo (United States) Inc.

LG Electronics Canada, Inc.

LG Electronics USA, Inc.

L'Image Home Products Inc.

Logic Technology Development

Logitech Inc.

Mag Instrument, Inc.

Maha Energy

Makita Canada, Inc.

Makita U.S.A. Inc.

Mattel, Inc.

Maxell Corporation of America

Metabo Corporation

Microsoft Corporation

Midland Radio Corporation

Miller Manufacturing Company

Motorola Mobility, LLC

Motorola Solutions, Inc.

MTRLC LLC

Neptune Technology Group Inc.

Nest Labs, Inc.

Netgear, Inc.

Nikkiso America, Inc.

Nikon Canada, Inc.

Normark Innovations Inc.

O2COOL, LLC

Olympus Corp of the Americas

OMRON Healthcare

Oracle America, Inc.

Panasonic Corporation

PawaBox Sales Group, LLC

Pelican Products, Inc.

Philips

Pioneer Home Entertainment

Pitnev Bowes, Inc.

Poly

PLR IP Holdings, LLC

Positec Tool Corporation

PowerMax Battery USA

Privoro, LLC

ProTeam, Inc.

Razor USA LLC

Resideo, Inc. (dba Ademco)

Ricoh Imaging Americas Corporation

Ridge Tool Company (RIDGID)

Riese Und Muller GmbH

Rite Aid

Robert Bosch Tool Corporation

Royal Consumer Information

Products, Inc.

RRC Power Solutions

Samsung Electronics America Inc.

Sandvik Machining Solutions USA

LLC

Sato America Inc.

Scosche Industries, Inc.

SDI Technologies Inc.

SharkNinja Operating LLC

SHIMANO

Sigma Corporation

Snap-on Incorporated

Sony Corporation of America

Southwick Technologies, Inc.

Southwire Company, LLC

Spectrum Brands Holdings, Inc.

Stanley Black & Decker, Inc.

Stihl Incorporated

Stihl Limited

Strand Europe Ltd.

Streamlight, Inc.

Summer Infant, Inc.

Surefire, LLC

Target Corporation

TCT Mobile Canada Limited

TCT Mobile Inc. - ALCATEL

BlackBerry

Techtronic Cordless GP

Techtronic Industries GmbH

Techtronic Trading Ltd.

Test Rite Products Corporation

Texas Instruments Inc.

The Coleman Company

The Gillette Co. / Braun Division

The Gillette Co. / Oral-B Division

The Source (Bell) Electronics Inc.

The Toro Company

Tokyo Seimitsu Co., LTD

TomTom Inc.

Tractor Supply Company

Transcosmos America, Inc.

Traxxas L.P.

Trek Bicycle Corporation

True Value Company

Ultralife Corporation

Uniden America Corporation

VARTA Microbattery Inc.

Veritas Technologies LLC

Vernier Software & Technology LLC

Vibratex, Inc.

Vizio

VTech Telecommunications Ltd.

Wacom Technology Corporation

Whill, Inc.

Zebra Technologies Corporation

Zippo Manufacturing Company

CALL2RECYCLE, INC.

Condensed 2019 and 2018 Consolidated Financial Statements

Consolidated Statements of Financial Position

		2019		2018	
December 31:			Α	As Restated	
	(\$'000)				
ASSETS:					
Cash and Cash Equivalents	\$	878	\$	311	
Receivables, Net of Allowance for Doubtful Accounts of					
\$150,000 at December 31, 2019		6,975		5,919	
Inventory		611		230	
Prepaid Expense and Other Assets		500		7	
Long-term Investments		18,181		19,966	
Net Property and Equipment		13		18	
Total assets	\$	27,158	\$	26,451	
LIABILITIES and NET ASSETS:					
Accounts Payable and Accrued Expenses	\$	2,992	\$	2,062	
Net Assets Without Donor Restrictions		24,166		24,389	
Total Liabilities and Net Assets	\$	27,158	\$	26,451	

INDEPENDENT AUDITORS' REPORT

Board of Directors

Call2Recycle, Inc.

We have audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated statement of financial position of Call2Recycle, Inc. and Subsidiary (the "Company") as of December 31, 2019 and 2018, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended (not presented herein). In our report dated June 2, 2020, we issued a qualified opinion on the financials due to revenues not being recorded in accordance with FASB ASU 2014-09, Revenue from Contracts with Customers (Topic 606). Except for effects on the 2019 and 2018 consolidated financial statements for the matter discussed in the previous sentence, the financials present fairly, in all material respects, the financial position of the Company at December 31, 2019 and 2018 and the results of its operations and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In our opinion, the information set forth in the accompanying condensed consolidated financial statements is fairly stated, in all material respects, in relation to the consolidated financial statements from which it has been derived.

June 2, 2020

Smith & Howard



CALL2RECYCLE, INC.Condensed 2019 and 2018 Consolidated Financial Statements

Consolidated Statements of Activities and Changes in Net Assets

Years Ended December 31:		2019		2018	
			ŀ	As Restated	
		(\$'000)			
OPERATING ACTIVITIES:					
Revenue					
Fees	\$	14,327	\$	13,110	
Recovered metals proceeds, net		833		1,070	
Shared service fees		1,246	l	1,775	
Cell phone revenue		262		241	
Other		_		143	
Total Revenues	\$	16,668	\$	16,339	
Expenses:					
Program Expenses					
Collection and recycling operations		13,825		10,910	
Public education and promotion		2,030		1,718	
Seal administration		245		262	
Total Program Expenses		16,100		12,890	
Management and General Expenses		3,289		2,401	
Total Expenses	\$	19,389	\$	15,291	
Increase/(Decrease) in net assets without donor restrictions before non-operating activities		(2,721)		1,048	
NON-OPERATING ACTIVITIES: Investment Income/(Loss)		2,498		(630)	
Increase/(Decrease) in net assets without donor restrictions		(223)		418	
Net assets without donor restrictions, beginning of year		24,389		23,971	
Net assets without donor restrictions, end of year	\$	24,166	\$	24,389	



Call2Recycle, Inc.

Changing habits. Inspiring action.

1000 Parkwood Circle Suite 200 Atlanta, GA 30339 1-877-723-1297 www.call2recycle.org