

POWERING THROUGH. POWERING FORWARD.



CALL2RECYCLE, INC. BOARD MEMBERS (at close of 2020)

Andrew J. Sirjord (Chairman)
Panasonic Industrial Devices
Sales Company of America

Marcus Boolish Energizer Brands, LLC John Bradford Interface Americas

James Bremner Varta Microbattery, Inc.

Roger Dower
President Emeritus, The Johnson
Foundation at Wingspread

John Matthews Matthews Strategic Services, LLC

Susan Repo ICEYE

Doug SmithSony Electronics, Inc.

Steve Wicelinski
Duracell

Chip Wildes Saft America, Inc.

Powering Through in 2020

by Carl E. Smith



While 2020 presented unforeseen challenges for individuals and industries alike, Call2Recycle leaned into its collection sites, partners and stewards to weather COVID-19, ending the year with record collection numbers.

Thanks to the work of our partners, Call2Recycle collected and recycled 8.4 million pounds of

consumer batteries throughout the U.S. in 2020, an 11% increase from 2019 and the largest collection number in the organization's history.

Our 2020 journey involved many notable events, including my retirement as President and CEO at the close of the year. After more than a decade of leading the organization, I will now serve as President Emeritus and continue to help the organization succeed. I am honored to have led Call2Recycle for more than 12 years and am humbled by the organization's recognition as an environmental stewardship leader.

I want to extend a special welcome to Leo Raudys, Call2Recycle's new President and CEO. With Leo's wealth of experience deeply rooted in environmental and sustainability management, I share our Board of Directors' confidence in Leo to successfully lead Call2Recycle through the rapidly diversifying battery-driven marketplace and drive the organization's portfolio of innovative battery-related services and solutions.

As this is my last Annual Report letter, I'd like to take this opportunity to thank all of our stewards, partners and friends for your commitment and support during my 12-plus years as President and CEO. Your actions and involvement have bolstered the mission of Call2Recycle, for which I am truly grateful.

Together, we powered through 2020 and I am extremely proud of what our dedicated staff has accomplished during such a time of uncertainly. I look forward to the organization's continued growth and evolving role as the leading battery stewardship program in 2021 and beyond.

President Emeritus Call2Recycle, Inc.

A Note From Call2Recycle's New President & CEO

by Leo Raudys



I want to say how thrilled I am to be serving as the new President & CEO of Call2Recycle, Inc. and for the incredible opportunity to build upon the organization's

success as the leading battery stewardship organization.

The world we operate in is changing faster than ever before. With batteries at the center of this transformative change, I am eager to pursue opportunities in 2021 and beyond that address new areas of the battery experience to advance our focus of safe and responsible battery management.

I am excited to expand the organization's footprint in the consumer battery space, as well as the vast opportunities for end-of-life battery management as adoption of battery powered applications grow and environmental policies evolve.

Working closely with our Board of Directors, and with your partnership, I look forward to leading the organization through innovative and environmentally-focused solutions.

Thank you for your continued commitment and I look forward to working together to advance endof-life battery management.

President & CEO Call2Recycle, Inc.

2020 BY THE NUMBERS



A TOTAL OF **8.4 Million Pounds**

of used batteries diverted from landfills



MORE THAN 2.9 Million Pounds

of used batteries collected by retailers



86% of Americans

live within 10 miles of an existing Call2Recycle battery drop-off site



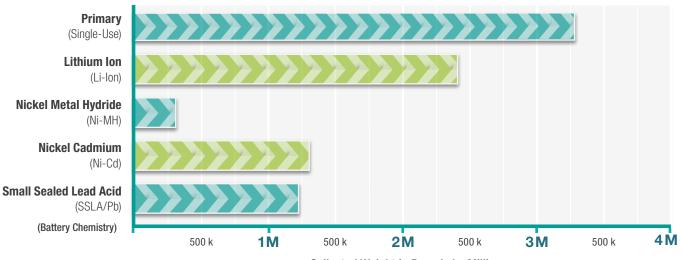
136 Thousand

collection boxes distributed to U.S. collection sites



for a battery drop-off site

2020 BATTERY COLLECTIONS BY CHEMISTRY



2020 CALL2RECYCLE INDUSTRY STEWARDS

3M Automotive Aftermarket Division

3M Construction & Home Improvement

3M Electrical Markets Division (EMD)

3M Food Safety Division (FSD)

3M Medical Solutions Division (MSD)

3M Oral Care Solutions Division (OCSD)

3M Personal Safety Division

A2Z Development Center Inc.

Ace Hardware Corporation

Acer America Corporation

Aero Design, Inc.

Alcatel and Alcatel Onetouch

Allied Intl/Allied Tools

Alta Cycling Group, LLC

Amazon.com, Inc.

American Honda Motor Co., Inc.

American Toppower

APC America Inc. Schneider Electric

Arlo Technologies, Inc.

Arris Group, Inc.

Asus Computer International, Inc.

Away

Baccus Global LLC

Balmuda Inc.

Barnes and Noble.com, LLC

Bayco Products, Inc.

Best Buy Co., Inc.

Bissell Homecare, Inc.

Bose Corporation

Boxine US, Inc.

Brother International Corporation

Canon U.S.A., Inc.

Car Mate USA Inc.

Changzhou Globe Tools Co. Ltd.

Chervon HK Limited

Cisco Systems Inc.

Computer Technology Link Corp. (DBA

CTL)

Daye North America

Deere & Company (John Deere)

Delhaize America (Hannaford Suprmkts)

Dell Inc.

Dell Canada, Inc.

Deltran USA LLC

DLG (Shanghai) Electronic

Do it Best Corp.

Dollar General Corporation

Dorcy International

Duracell US Operations

Dynabook Americas, Inc.

Eaton Corporation

Echo Incorporated

Enerco Group Inc.

Energizer Holdings, LLC

Energizer Power Systems

EnerSys Delaware Inc.

Epson America, Inc.

Family Dollar Stores of NY, Inc.

Fdk America, Inc.

FujiFilm Holdings America Corp.

Garmin International, Inc.

GiiNii Tech Corporation

Global Technology Systems, Inc.

Google, Inc.

GS Yuasa Energy Solutions, Inc.

Guangdong Fenghua New Energy Co.

Harbor Freight Tools USA, Inc.

HD Supply Holdings, Inc.

Hewlett Packard Enterprise

Hilti, Inc.

HoMedics USA, LLC

Honeywell International Inc.

HP Inc.

Husqvarna AB

HYTORC Industrial Bolting Systems

IDX System Technology Inc.

Inspired Energy, LLC

Intermetro Industries Corp.

Interstate Batteries Inc.

Invacare Corporation

Invox Hardware Limited

iRobot Corporation

JIN CO Ltd

JLG Industries Inc.

JVCKENWOOD USA Corp.

KAN Battery Co., Ltd

Karcher North America

Keyence Corporation of America

Koki Holdings America Ltd

Konica Minolta

Kwonnie Electrical Products Ltd

L3Harris Technologies Inc.

Ledvance, LLC

LEGO Brand Retail, Inc.

Lenovo (United States) Inc.

LG Electronics USA, Inc.

L'Image Home Products Inc.

Logic Technology Development

Logitech Inc.

Mag Instrument, Inc.

Maha Energy

Makita U.S.A. Inc.

Mattel, Inc.

Microsoft Corporation

Midland Radio Corporation

Miller Manufacturing Company

Mi-T-M

Motorola Mobility, LLC

Motorola Solutions, Inc.

National Power Corp.

Netgear, Inc.

Nikkiso America, Inc.

Normark Innovations Inc.

O2COOL, LLC

Olympus Corp. of the Americas

Oracle America, Inc.
Panasonic Corporation
Pelican Products, Inc.

Philip Morris USA Inc.

Philips

Pitney Bowes, Inc.
PLR IP Holdings, LLC

Police Security

Positec Tool Corporation

Power Products
Powermax USA
Privoro, LLC
ProTeam, Inc.
Razor USA LLC

Resideo, Inc. (DBA Ademco)

Ricoh Imaging Americas Corporation

Ridge Tool Company (RIDGID)

Riese Und Muller GmbH

Rite Aid

Robert Bosch Tool Corporation

RRC POWER SOLUTIONS

Samsung Electronics America Inc.

Sato America Inc.

Scosche Industries, Inc.

SDI Technologies Inc.

SharkNinja Operating LLC

Sigma Corporation
Snap-on Incorporated

Sony Corporation of America

SOUTHWICK TECHNOLOGIES Inc.

Southwire Company, LLC

Spectrum Brands Holdings, Inc.

Stanley Black & Decker, Inc.

Stihl Incorporated

StorTronics

Streamlight, Inc.

Summer Infant, Inc.

Surefire, LLC

Target Corporation

TCL Mobile

TCT MOBILE Inc.-ALCATEL BlackBerry

Technical Power Systems Inc.

Techtronic Cordless GP

Techtronic Industries GmbH

Techtronic Trading Ltd

TENNANT COMPANY

Test Rite Products Corp.

Texas Instruments Inc.

The Coleman Company

The Gillette Co/Braun Divison

The Gillette Co/Oral-B Divison

The Toro Company

Tokyo Seimitsu Co., LTD

TomTom Inc.

Transcosmos America Inc.

Transource Services Corp.

Traxxas L.P.

Trek Bicycle Corporation

True Value Company

TTEK Assemblies Inc.

TWS Technology(Guangzhou) Limited

Ultralife Corporation

Uniden America Corporation

VARTA Microbattery Inc.

Venom Power

Veritas Technologies LLC

Vernier Software & Technology LLC

Vibratex, Inc.

Vornado Air, LLC

VTech Telecommunications Ltd

Wacom Technology Corporation

Whill, Inc.

Zebra Technologies Corporation

Zhongshan Tianmao Battery Co., Ltd.

Zippo Manufacturing Company



CALL2RECYCLE, INC.

Condensed 2020 and 2019 Consolidated Financial Statements

Consolidated Statements of Financial Position

December 31:		2020		2019	
		(\$'000)			
ASSETS:					
Cash and Cash Equivalents	\$	452	\$	878	
Receivables, Net of Allowance for Doubtful Accounts of \$112 and \$150 at December 31, 2020 and 2019		6,652		6,975	
Inventory		768		611	
Prepaid Expense and Other Assets		256	İ	500	
Long-term Investments		18,101		18,181	
Net Property and Equipment		287		13	
Total Assets	\$	26,516	\$	27,158	
LIABILITIES and NET ASSETS:					
Accounts Payable and Accrued Expenses	\$	2,303	\$	2,992	
Net Assets Without Donor Restrictions		24,213	<u> </u>	24,166	
Total Liabilities and Net Assets	\$	26,516	\$	27,158	

INDEPENDENT AUDITORS' REPORT

Board of Directors

Call2Recycle, Inc.

We have audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated statement of financial position of Call2Recycle, Inc. and Subsidiary (the "Company") as of December 31, 2020 and 2019, and the related consolidated statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended (not presented herein). In our report dated June 8, 2021, we issued a qualified opinion on the financials due to revenues not being recorded in accordance with FASB ASU 2014-08, *Revenue from Contracts with Customers* (Topic 606). Except for effects on the 2020 and 2019 consolidated financial statements for the matter discussed in the previous sentence, the financials present fairly, in all material respects, the financial position of the Company at December 31, 2020 and 2019 and the results of its operations and cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In our opinion, the information set forth in the accompanying condensed consolidated financial statements is fairly stated, in all material respects, in relation to the consolidated financial statements from which it has been derived.

June 8, 2021

Smith & Howard



CALL2RECYCLE, INC.Condensed 2020 and 2019 Consolidated Financial Statements

Consolidated Statements of Activities and Changes in Net Assets

		2020		2019	
ears Ended December 31: (\$*			000)		
OPERATING ACTIVITIES:					
Revenue					
Fees	\$	13,878	\$	14,327	
Recovered metals proceeds, net		686		833	
Shared service fees		1,201		1,246	
Cell phone revenue		267		262	
Paycheck Protection Program Grant		83		_	
Total Revenues	\$	16,115	\$	16,668	
Expenses:					
Program Expenses					
Collection and recycling operations		12,618		13,825	
Public education and promotion		1,519		2,030	
Seal administration		142		245	
Total Program Expenses		14,279		16,100	
Management and General Expenses		3,158		3,289	
Total Expenses	\$	17,437	\$	19,389	
Decrease in net assets without donor restrictions					
before non-operating activities		(1,322)		(2,721)	
NON-OPERATING ACTIVITIES: Investment Income		1,369		2,498	
Increase/(Decrease) in net assets without donor restrictions		47		(223)	
Net assets without donor restrictions, beginning of year		24,166		24,389	
Net assets without donor restrictions, end of year	\$	24,213	\$	24,166	

